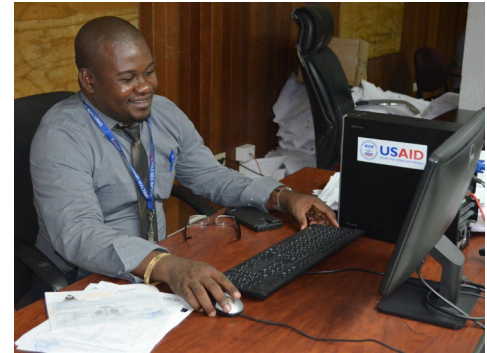


PUBLIC FINANCIAL MANAGEMENT FACT SHEET

To help countries finance their own development and serve their citizens, Chemonics works with governments to build and maintain effective, inclusive, transparent, and accountable public financial management systems. We build institutional and human capacity to increase domestic resource mobilization, plan and execute budgets, and monitor, evaluate, and report on budget expenditures. Our efforts help governments better manage their resources, enabling them to respond effectively to local needs.



Project Portfolio Highlights

Current Projects

Kosovo Economic Governance Activity (KEGA) USAID/Kosovo Economic Governance Activity is a five-year initiative to improve self-reliant, inclusive governance and strengthen public financial management to facilitate economic growth, reducing the public perception of and opportunities for economic corruption, thereby encouraging investment in Kosovo's economy. The Activity is working with Kosovo ministries to develop and implement a solution that will allow interoperability and data exchange between the Kosovo Financial Management Information System (KFMIS) and the E-Procurement Platform. To further strengthen the GoK's ability to self-reliantly manage the country's domestic public resources and maintain macro-fiscal stability, the Activity supported the Ministry of Finance, Labor and Transfers Macroeconomics Division (MFLT MD) to improve the skills and capacities of its current staff for economic and budget forecasts and supported the implementation of solutions that help with knowledge retention and manage staff turnover within MFLT MD. To strengthen the MFLT's and Tax Administration of Kosovo's (TAK) capacities and systems for domestic revenue mobilization, the Activity assisted both institutions to improve TAK's efficiency by focusing on improving its taxpayers' services, increasing transparency and communication with the public, using risk-based criteria to address tax compliance, and introducing outcome-based performance management.

Philippines Delivering Effective Government for Competitiveness and Inclusive Growth (DELIVER). The DELIVER project assists the government of the Philippines in institutionalizing innovative and lasting solutions to improve the government's effectiveness. During its first two years of implementation, DELIVER has helped develop business process innovations through automation and e-commerce integration aligned with international best practices and the ease of doing business, as well as policy improvements in taxation and budgeting. For example, DELIVER worked with the Fiscal Incentives Review Board (FIRB) to develop the Fiscal Incentives Registration and Management System (FIRMS) to ensure that tax incentives are performance-based, time-bound, targeted, and transparent, as underscored in the provisions of Corporate Recovery and Tax Incentives for Enterprises (CREATE) Law. Through a combination of Cost-Benefit Analysis coaching sessions provided by the DELIVER project and the use of FIRMS, the FIRB approved \$6.6 billion worth of investment projects. Amid the height of the COVID-19 outbreak in the Philippines in March 2020, DELIVER provided technical and IT support to the Government Procurement Policy Board (GPPB) to develop the GPPB Online Portal (gppbgovph.com). The portal helped the Philippine government by providing an agile and responsive emergency procurement system to address the arising needs of the Filipinos while ensuring transparency, accountability, and compliance to the procurement rules. The portal provided public access on COVID-related government procurement data such as the approved amount for contracts, suppliers, procuring entities, and items or services procured. As of September 30, 2021, the GPPB Online Portal tracked \$1.37 billion (Php 65.62 billion) worth of government

contracts for COVID-related goods and services. On February 26, 2021, the Philippine government approved Republic Act No. 11525, institutionalizing the government's COVID-19 vaccination program. Acknowledging the trailblazing capacity of the portal, the law requires monitoring of COVID-19 vaccine procurement through the GPPB Online Portal, allowing the national government to undertake centralized monitoring of vaccine purchases. The GPPB Online Portal has registered a total of 503 suppliers, 2,328 procuring entities, and 22,179 awarded contracts worth close to Php 65.621 billion as of September 2021. DELIVER also helped launch the Taxpayer FIRST campaign, a people-centric initiative that seeks to improve taxpayer services through Fast, Innovative, Reliable, Secure, and Technology-driven developments, starting with electronic Payment facility improvements in the Bureau of Internal Revenue.

Closed Projects

Fiscal Reform for Strong Tunisia (FIRST)

Period of Performance: 08/25/2017 – 12/31/2020

Tunisia FIRST project worked to improve and enhance the Tunisian government's tax administration. The project maximized its impact by coordinating closely with the Ministry of Finance to design and implement proactive fiscal policy, including modernizing its financial systems and increasing positive engagement with citizens. As a result, over 70 tax administration staff were trained on tax administration tools, methodologies, and international best practices. The project increased voluntary compliance with fiscal obligations, improved interactions between taxpayers and the tax administration, made it easier to pay taxes, and raised awareness and outreach to taxpayers about their duty as citizens to pay taxes. In collaboration with FIRST, the Ministry of Finance (MOF) implemented a fiscal citizenship strategy and increased citizen engagement and education in financial best practices. In the three-year period of performance, the percentage of taxpayers with a favorable view of the Ministry of Finance tax administration increased by 4%. Activities like awareness campaigns, public events, and consultations led by the Ministry of Finance increased the frequency of over 15,000 people's use of the Ministry of Finance's external communications. The project's community-oriented approach ensured the public were both supported and involved in the strategic planning and implementation of fiscal reform priorities. One key element of the support of FIRST for the implementation of the fiscal information system upgrade is the implementation of an electronic taxpayer self-service portal. As part of the fiscal integrated system improvement and update, FIRST and the MOF agreed to create a self-service portal for Tunisian taxpayers, which would be a one stop shop online service for taxpayers including an online tax account, personal data repository and remote registration possibility, e-filing, e-payment; request for VAT refund, e-receipt.

Integrated Financial Management System (IFMS) in Haiti

Period of Performance: 09/26/2014 – 07/25/2019

Since 2014, IFMS had assisted Haiti's Ministry of Economy and Finance (MEF) with technical, logistical, and managerial strengthening support for the restoration, operation, and expansion of the IFMS network and related infrastructure. The project expanded the government's capacity to use IFMS for financial reporting and auditing processes and also trained end-users of counterpart institutions on the application of IFMS tools. Today, because of the project's support, Haitian government agencies have real-time access to expenditure data through the improved IFMS network. Entities can now rapidly send and receive key data needed to make informed planning decisions. Today's IFMS has evolved to support the growing demands and needs of Haiti's public financial management functions and IFMS tools have been successfully transferred to the Haitian government.

Governance for Inclusive Growth in Vietnam (GIG)

Period of Performance: 12/12/2013 – 12/31/2019

GIG worked with the public and private sectors in Vietnam to enhance governance to facilitate broad-based, sustainable growth, with an emphasis on improving the legal and regulatory environment, accountability, and

CONTACT US

Economic Growth & Trade Team
egtteam@chemonics.com

inclusion of underrepresented social groups. GIG supported Vietnam's efforts to improve legal drafting, policy development, and cooperation with civil society. GIG helped implement the WTO Trade Facilitation Agreement and Resolution 19, sweeping regulatory reforms aimed at improving the business environment and reducing the time and cost of doing business. Resolution 19 has contributed to Vietnam's second-largest improvement in the Paying Taxes indicator of the World Bank's Doing Business report by reducing the average time for businesses to comply with taxes from 770 hours in the 2016 report to 540 hours in the 2017 report. GIG also contributed to the adoption of Circular 119, which sought to reduce the time it takes businesses to pay taxes. GIG also identified areas of collaboration to further women's empowerment with the Vietnam Association for Women Entrepreneurs (VAWE), improve legal access for citizens with the Vietnam Lawyers' Association (VLA), mainstream gender equality, and harness increased citizen participation in policymaking.